

QUARTERLY REPORT

Q1 2024 | MARCH 2024



















The Plastic Revival

The big picture challenge

Plastics are widely used for their manifold benefits, and forecasts indicate that global plastic production and usage could **quadruple by 2050**. However, plastics currently represent about **4% of the world's annual CO2** emissions. Over the last 60 years, the world has seen the production of more than **10 billion tons of plastic, yet less than 10% of the annual production is recycled** while the remaining, if not incinerated, accumulates on land or in waterways. Our current production of plastic still far outpaces our ability to manage the bottom of the value chain, with most plastics being designed for single-use purposes with short lifetime to waste but a long-lasting lifespan, leaving the door wide open for the recycling industry to accelerate its roll-out.

Regulation tightening unpacks great potential

With plastic production set to reach at least 750Mt by 2050, global efforts from governments and institutions are underway to implement frameworks with binding recycled content targets to incentivise brand owners and scale the recycling ecosystem. These developments pave the way for a rising share of recyclates in plastic production, **from less than 10% in 2019 to over 50% in 2050**. As such, recycled feedstock could become the "new oil", offering substantial volume growth and attractive margins for recyclers while pressuring not only traditional brand owners but also textile and O&G players who benefit from current waste feedstock flows.





The reduce, reuse, recycle merit order

We are gradually shifting into a circular plastic era to reduce waste generation, prolong material use and truly recycle end-of-life products. Attaining these goals hinges on improving waste collection and recycling, which means alternatives to traditional mechanical recycling techniques. This remains the preferred solution for plastic waste management, but it is limited in terms of feedstock with unavoidable system leakages, and often leads to downcycling. **Alternative chemical recycling** is gaining traction to decrease reliance on incineration and landfilling. Nonetheless, factors like output quality, prices, and lifecycle assessment are crucial for the projected USD 70-100bn market by 2030.

Heading for the plastic odyssey

Investment in the plastic recycling ecosystem has surged globally, growing four to five times since 2018 due to stricter regulations and increasing demand for sustainable materials. Despite this growth, the industry remains fragmented, with many local players. Efforts to improve efficiency among mechanical recyclers necessitate consolidation, amplifying the importance of effective collection and sorting. Chemical recycling is attracting substantial investment, offering complementary approaches to recycling. Regulations should act as a referee, but both would continue to drive expansion in the recycler's ecosystem and mass market adoption of recycled materials.



Read more in our White Paper Paul De Froment

Managing Director BG IRIS



Energy Transition & Sustainability

Banking for a better future

Leadership



Olivier Beaudouin Partner Co-Head of Energy Transition & Sustainability Co-Head of Industrial Tech



Falk Müller-Veerse Partner Co-Head of Energy Transition & Sustainability Co-Head of Industrial Tech

Q1 2024 investment trends in Europe saw climate technology leading the way with significant funding rounds. Balancing legacy businesses with clean energy pursuits became more intricate, influenced by geopolitical tensions, market valuations and economic uncertainties. Nevertheless, strategic investments persisted, emphasising a nuanced M&A strategy. The Inflation Reduction Act is encouraging the US to

Inflation Reduction Act is encouraging the US to be more domestically focused, which is weighing down on deals, and this is unlikely to change in the early part of 2024.

We believe that companies must clarify their energy transition models, identify value chain opportunities and explore creative financing avenues. We expect a dynamic M&A landscape where innovative partnerships will be pivotal for success in the evolving energy landscape of 2024.

Key Figures



Selected Deals





Healthcare

Backing innovation in Healthcare

Leadership



Hervé Ronin Partner Head of Healthcare



Paul de Mestier Partner Healthcare

The Healthcare sector remains dynamic driven by innovation, regulatory changes, and consumer demand. Transactions are fuelled by low interest rates, growth objectives, and consolidation efforts. Capital markets are showing promise with successful IPOs like Galderma's. Large European biopharma companies are actively seeking to acquire smaller biotechs to enhance their pipelines. Orphan drugs remain a prominent focus. Healthcare services are seeing increased investment propelled by consumer trends and market fragmentation. Significant capital is put at work on medical group practices and international expansion is being considered by national leaders to create pan-European platforms.

Contract development and manufacturing organisations (CDMOs) and contract research organisation (CROs) surf the outsourcing wave and most players are keen to expand their capabilities through add-on acquisitions. Overall, the European midcap healthcare sector is expected to maintain strong momentum in M&A and fundraising throughout 2024.

Key Figures



Selected Deals







Supply Chain Symphony

The notable challenges

The logistics industry and the various service providers it encompasses are facing challenges such as supply chain disruption, changing consumer behaviour and workforce issues in the post-Covid era. To remain competitive, the industry is embracing **three megatrends: digitalisation of business processes, transparency in the supply chain and the crucial role of data analytics**. Transport Management (TMS) and Warehouse Management Systems (WMS) are pivotal in addressing these trends.

Rapid growth and megatrends

TMS and WMS markets are witnessing rapid growth driven by accessibility, technological progress, and cost-reduction benefits. Projections indicate robust growth, with the **TMS market expected to reach USD 31.2 billion and the WMS market projected to grow to USD 13.3 billion by 2030.** In Europe, TMS and WMS adoption is soaring, driven by cloud solutions, especially in Eastern Europe. France stands out for extensive WMS use, especially in large warehouses. While TMS is widespread among carriers with a penetration rate above 60%, adoption by shippers stands at almost 25%, indicating significant growth potential. TMS and WMS play a vital role in enhancing efficiency, **reducing costs, improving shipping accuracy and increasing client satisfaction**.



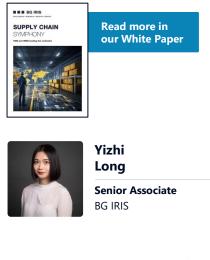


The emerging players

The competitive landscape in the French and European TMS and WMS markets is dynamic, made up of both global giants and emerging local players. The industry is witnessing the **rise of specialised digital solutions** provided by TMS/WMS editors and niche players, enhancing their software offerings. M&A trends in the TMS/WMS market reflect distinct investor motivation types.

The shining objects to investors

Financial investors are attracted by recurring revenue and generous EBITDA margins, while strategic **investors are focused on international expansion**, moves to complete offerings, and market share consolidation. These M&A strategies are shaping the competitive landscape and creating value for investors and the broader logistics and supply chain ecosystem.



Q1 2024 | QUARTERLY REPORT



Software & FinTech

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Delivering for our clients through challenging times

Leadership



Thibaut De Smedt Partner Co-Head of Software & FinTech



Stanislas de Gmeline Partner Co-Head of Software & FinTech



Jonathan Bohbot Partner Software & Tech-Enabled Services

In Q1 2024, the software sector saw a dynamic M&A activity, driven by a focus on strategic acquisitions such as Synopsys' purchase of Ansys and Capital One's takeover of Discover Financial. There is an emphasis on gross retention rates and key sub-sectors like AI and data analytics. Private equity firms are both directly and indirectly increasingly dominant in software deals, prioritising value creation over financial engineering.

In FinTech, Q1 2024 also saw a rise in M&A, with banks acquiring distressed assets, modernising payments, and prioritising compliance and security. FinTech firms are shifting towards organic growth strategies over acquisitions for rapid expansion.

70+ Transactions since 2020 €4.8bn Deal value since 2020 95% M&A, of which 75% sell-side 30 +Dedicated professionals

Key Figures

Selected Deals







Business & Tech-Enabled Services

A resilient sector

Leadership



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Guillaume Nathan Partner Head of Business & Tech-Enabled Services In Q1 2024, specialist digital services firms were prime acquisition targets, particularly for corporate buyers while private equity remained cautious due to high interest rates. Companies proficient in AI, open-source tech and digital areas such as DevOps, cloud platform implementation, and cybersecurity were especially sought after. More generally, businesses involved in digitisation and digital transformation remain attractive. Additionally, seeking to take advantage of the strong US dollar, Europe was high on the radars of US buyers.

Apart from the continued strong focus on companies with expertise in key technologies, for the upcoming quarters, we expect to see an increased level of consolidation and disposal of non-core businesses.

Key Figures



Selected Deals

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Biotech	'S	115	DIGITAL ASSET	Engine	

BRYAN, GARNIER & CO

Industrial Tech

Automating industries

Leadership



Olivier Beaudouin Partner Co-Head of Industrial Tech, Co-Head of Energy Transition & Sustainability



 In Q1 2024, European tech companies outperformed their 2023 counterparts, despite the Industrial Tech sector facing challenges beyond interest rates and financing costs. Energy price inflation and semiconductor chip shortages are notable issues, alongside managing wage pressures.

> There was a notable increase in industrial technology M&A activity compared to 2023, indicating potential growth in deals in the sector despite decreased overall funding. We see overall strategies centering around targeting synergies and filling strategic gaps that will continue to shape the Industrial Technology M&A landscape.

Falk Müller-Veerse Partner Co-Head of Industrial Tech, Co-Head of Energy Transition

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Key Figures



Selected Deals







NextGen Consumer

Adapting to the future generations

Leadership



Andreas Kulcsar Managing Director Head of NextGen Consumer



Greg Revenu Managing Partner

In 2023, uncertainty also dominated the Consumer M&A market, with the majority of targets being add-ons for platform businesses or struggling businesses in need of a capital injection. However, stabilisation indicators are emerging, hinting at a potential uptick in activity for the second half of 2024.

Various factors such as expected interest rate decreases, stabilised trading performance and the availability of significant amount of capital by corporates and financial sponsors alike may drive this shift. While challenges persist, including geopolitical tensions and inflation, we are witnessing increased M&A activity in certain subsectors like consumer health & beauty, food & beverage, specialty (omni-channel) retail, and petrelated products & services.

Key Figures



Selected Deals





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